

MEMORANDUM FOR: Deputy Director for Administration

FROM: John H. Stein
Deputy Director for Operations

SUBJECT: Micrographics Consolidation

REFERENCE: Memo for DDI, DDO, DDS&T from DDA, dtd
26 Jan 1982, Subject: Micrographics
Consolidation

1. We do indeed object to the establishment of yet another task force to study the micrographics consolidation issue - a cause which has been repeatedly championed in recent years by the DDA's Office of Information Services and Office of Logistics (where consolidation would occur). Whenever this issue has benefitted from inter-directorate examination, the same conclusion has been reached: that savings forecasts are dubious at best and that the price of lost responsiveness to directorate priorities would be high.

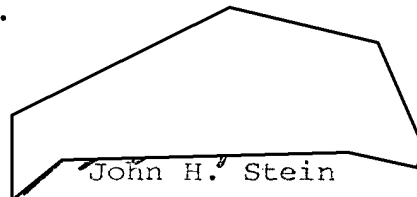
2. The specific points in your paragraph 2 were all addressed in an exhaustive 1978 study. They were addressed by another inter-directorate group last year, whose work was aborted, its opinions disregarded, when the OL position alone was suddenly passed to CORE. Misled into believing that savings were an undisputed prospect, CORE brought the OL "facts and figures" to the EXCOM, which acted as it did on the basis of an incomplete presentation of the situation.

3. As far as the DO is concerned, the issue is closed. There is no way that consolidation can accommodate the compartmentation we require. There are numerous other well-documented reasons why consolidation would be highly prejudicial to the Agency's successful micrographics efforts, while it would not really save any money. These go far beyond the implied parochial concerns.

4. We should drop this issue and resolve not to raise it again unless circumstances should change considerably. As things stand, a new task group's conclusion cannot help but agree with

the good sense of past conclusions. If the EXCOM really wants to pursue this matter, which I believe it should not, we need do no more than present the most recent inter-directorate findings.

5. I submit that a good way to save money in this area is to allow our micrographics people to get on with their jobs, without further harassment and demoralization, and spare would-be task-group nominees a complete waste of time. Their efforts, too, would undoubtedly be ignored a year or so from now if they failed to satisfy the few who keep raising this issue.



John H. Stein

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